

# AAHPM STRATEGIC PLAN 2024-2027



#### **VISION**

All people with serious illness, and their families and caregivers, will have access to the highest quality hospice and palliative care.



#### **MISSION**

**AAHPM advances high-quality, equitable, interprofessional hospice and palliative care across all settings.** To achieve this, we enhance learning, cultivate knowledge and innovation, strengthen evidence-based practice and research, build a strong and diverse workforce, and advocate for public policy to achieve our vision.



#### **VALUES**

AAHPM is committed to six core values that guide our actions, decisions, and interactions.

# Respect for Person- and Family-Centered Care

We are dedicated to the principles of person- and family-centered care for individuals of all ages across all stages of serious illness.

#### Quality

We are committed to advancing evidence-based, interprofessional research and practice that improves outcomes and well-being for all people with serious illness.

# Justice, Diversity, Equity, Inclusion, and Belonging

We listen first, seek out diverse experiences and perspectives, respect differences, and work to improve health equity and eliminate disparities.

## Collaboration

We work together with people with serious illness and their families, colleagues, and partnering organizations to identify and achieve shared goals.

#### Resilience

We operate as an agile organization, adapting to an ever-changing environment, continually striving for improvement, and growing in value to current and future members while staying true to our vision, mission, and values.

## Creative and Ethical Leadership

We model positive, ethical leadership that encourages and enables new ideas and fosters creativity.

### GOAL ONE: ADVANCE THE FIELD



- 1. Shape the future of care for people with serious illness.
  - **a.** Be the authoritative voice and leader in re-envisioning hospice and palliative care for the changing healthcare environment.
  - **b.** Ensure access, accountability, sustainability, and quality in hospice care across all settings.
  - **c.** Improve health equity, reduce disparities in care, support efforts to improve access to care, and create a workforce that reflects the diverse people we serve.
  - **d.** Advance evidence-based practice and person-centered research to support quality and equitable care.

## GOAL TWO: SUPPORT PROFESSIONAL SUCCESS



- 2. Contribute to our members' success and professional growth as educators, researchers, clinicians, and administrators.
  - **a.** Prepare the workforce for changes in care delivery.
  - **b.** Develop a new cadre of physician and interprofessional leaders for hospice and palliative care.
  - c. Achieve advocacy priorities that advance and sustain the field.
  - **d.** Support the professional development and well-being of the diverse and inclusive workforce needed to meet increasing demand.

## GOAL THREE: BUILD A VIBRANT COMMUNITY



- 3. Build a diverse, inclusive, and engaged community of hospice and palliative care professionals in which every member feels valued and receives value from their membership.
  - **a.** Grow membership and increase the perceived value members receive through their engagement in AAHPM.
  - **b.** Integrate justice, diversity, equity, inclusion, and belonging into all aspects of the Academy's activities and initiatives.
  - **c.** Serve as the home for hospice and palliative medicine physicians, researchers, and the interprofessional care team.
  - **d.** Build bridges with organizational partners to strengthen the field and the association.

## GOAL FOUR: ENSURE A STRONG ORGANIZATION



### 4. Ensure a vibrant and sustainable membership organization.

- **a.** Ensure AAHPM is a leader in diversity, equity, inclusion, and belonging by moving forward with action and courage.
- **b.** Increase AAHPM's financial sustainability, including diversifying revenue streams and increasing non-dues revenue and strengthening a culture of giving.
- **c.** Drive innovation to re-envision AAHPM's membership and business model to reflect a new environment for the association's work.
- **d.** Attract, develop, and retain exceptional volunteer leaders and association staff who contribute to a culture of excellence and collaboration.

